





















# OFFICE OF THE SECRETARY OF DEFENS RESERVE FORCES POLICY BOARD

The Honorable Albert C. Zapanta Chairman



#### THAT WAS THEN...



#### June 1949 "Civilian Components Policy Board"





Transforming the Total Force Vision for the 21st Century



#### **RFPB Mission**



As provided in 10 USC 10301, is the principal policy advisor to the Secretary of **Defense and Congress on National Guard** and Reserve component matters. Acts independently to monitor, review and evaluate proposals, actions and situations impacting the National Guard and Reserve forces. As provided in 10 USC 113, reports annually to the Secretary of Defense, the **President and Congress.** 



# RFPB Symposium



## STRATEGIC CHALLENGES: TRANSFORMING THE TOTAL FORCE VISION FOR THE 21st CENTURY"

- Held 19, 20 May 2003 at the National Defense University
- Over 220 attendees including RC service chiefs, Board members and Alumni, Congressional staffers, academics, private sector and community leaders, first responders, news media, state and local government representatives, Guardian Angels, NDU staff and faculty
- Four objectives (mission, employment, emerging doctrine, citizen connectivity)
- Four forums, four breakout sessions, four sets of recommendations to the Secretary of Defense



## RFPB SYMPOSIUM



- Mission: The RC must maintain unique Title 10 & Title 32 capabilities while developing a portfolio of mission capabilities to support both Homeland defense and expeditionary warfare
- Emerging Doctrine: The RC must train and fight joint and be on an equal footing with the AC in training, equipment, utilization and benefits.
- **Employment**: The RC must reform, transform and modernize to create a new availability & service paradigm. This means streamlining mobilization and deployment processes and maintaining the American militia tradition.
- Citizen Connectivity: The Department should explore national service options and increase the RC emphasis on Citizen Patriot links and contacts.





- RFPB Task Groups & Partnerships
  - JFCOM
  - NORTHCOM
  - NDU and SSC
  - Private Sector (Alumni)





Proceedings Report & Executive Summary

**Joint Forces Quarterly -- Winter** 2003

2003 Annual Report (Topics from Task Groups)

2004 Symposium (Strategic





#### **RFPB Task Group: JFCOM**

This Board task force will concentrate on forming important relationships and connections with the force providers at Joint Forces Command in both constructing mobilization and demobilization lessons learned from Operation Iraqi Freedom and in the implementation of those lessons in joint operations.





RFPB Task Group: NORTHCOM

This task force will work with the US Northern Command on RC issues related to homeland defense and the relationship between the Guard and reserve state and local leaders and first responders at all levels.





RFPB Task Group: NDU/SSCs

This task group is an educational partnership between the Board and the National Defense University and other Senior Service Colleges. It works to ensure the Reserve components are integrated fully into senior education programs, including exercises, wargames and simulations. This also includes developing articles, reports and other publications. This partnership will evolve to include other military education courses and will also serve to support JPME initiatives.





RFPB Task Group: Public/Private Cooperation

This task group is a public/private cooperation led by the Chairman, and supported by the Board's alumni with a focus on development of a Senior Executive Policy Forum with private sector leaders. The Forums will support the Board's annual business cycle and complement the annual program of issues addressed in the Annual Report and Symposium. AT Kearney Inc. and Buckner & Company have agreed to support this project.



# RFPB Annual Program



"Kickoff Event"
Senior Executive Policy Forum

What: Agricultural & Food Chain Security

When: 29 October 2003

Where: Chicago, IL

Who: Chairman, Oil-dri Corp, VP Investor Relations, Lear Corp.; Chairman & CEO, Dow Corning; Union Pacific, General Director of Security and Quality Assurance; Kraft Foods, NA., VP Corporate Safety; American Express, Chief Risk Officer; US Robotics, Pres & CEO



# FORUM 29 OCTOBER AGENDA



- Introductions by the Chairman
- Key thought leaders discussions to address threat

 Wargaming exercise to address vulnerabilities & response



# FORUM 29 OCTOBER AGENDA



Wrap up & consolidate observations and recommendations

The Way Ahead

Late afternoon reception





Senior Executive Policy Forum

What: Energy, Health & Infrastructure

When: -- March 2004

Where: Houston, TX

Who: 40 Senior Executives from Fortune 500 companies





Senior Executive Policy Forum

What: IT and Aerospace

When: -- June 2004

Where: Silicon Valley, CA

Who: 40 Senior Executives from Fortune 500 companies





Senior Executive Policy Forum

What: Financial Markets/Wall Street

When: -- October 2004

Where: New York, NY

Who: 40 Senior Executives from Fortune 500 companies



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